

GOVERNMENT OF ASSAM
Department of Science, Technology & Climate Change

ASSAM SPACE TECH POLICY 2025–2030
(Enhanced Draft with Strategic Additions & Inter-Departmental Appraisal Framework)

READING & EVALUATION LEGEND:

- 1. Existing Draft Text:** Represented in Regular Black Calibri font.
- 2. Proposed Strategic Additions & Enhancements:** Represented in Blue Arial font with explicit strategic rationales.
- 3. Higher Authorities Feedback Matrix:** Dedicated structured consultation section appended at the end for circulating to Chief Secretary, Finance, Industries & Commerce, IT, and Planning Departments.

1. Introduction

Assam is poised to become India's next space technology hub, aligning with the national push to open the space sector to private participation. The state government has signaled strong commitment from proposing its own satellite ASSAMSAT in collaboration with IN-SPaCe to hosting new ISRO infrastructure in Assam. The Assam SpaceTech Policy 2025 aims to leverage this momentum by providing a comprehensive framework to boost end-to-end space-tech manufacturing, testing facilities, research & development (R&D), startups and entrepreneurship in the state. This strategy note outlines the policy's vision, key focus areas, incentive packages and implementation mechanisms, positioning the Department of Science & Technology (DST), Govt. of Assam as the nodal agency. The goal is to develop a vibrant SpaceTech ecosystem in Assam that spans upstream (satellite and launch vehicle components), midstream (launch support and infrastructure) and downstream (data applications and services) activities, thereby contributing to India's space capabilities and creating new economic opportunities in the region.

1.1 Strategic Alignment with National and Regional Mandates: The policy explicitly integrates the mandates of the Indian Space Policy 2023, the National Geospatial Policy 2022, and the North Eastern Regional Space Applications Framework. Assam shall serve as the anchor gateway for space technology adoption and commercial enterprise across the entire North Eastern Region (NER) and BIMSTEC economic corridor.

[Strategic Addition / Policy Enhancement]: Aligns Assam with central statutory policies (Indian Space Policy 2023) and establishes regional leadership across NER.

2. Vision and Objectives

Vision: To establish Assam as a thriving Space Tech hub by 2030, a state that designs, builds and deploys space technologies and applications, fostering innovation and generating high-skilled employment. This vision supports Assam's broader goal of becoming 'future-ready' in science and technology and complements national initiatives for space-sector growth.

Objectives: Government of Assam aims to:

- Facilitate the entire value chain of space technology within the State from satellite assembly and sensor manufacturing to launch support and downstream data analytics. The policy will enable local manufacturing of satellites/payloads, development of ground stations and services that utilise space data (e.g. remote sensing for agriculture or disaster management).

- Attract private companies, startups and public-sector units to set up Space Tech operations in Assam by offering lucrative fiscal incentives and support for innovation.
- Build dedicated infrastructure such as a Space Tech industrial park, common testing facilities (for satellites and components) and incubation centers. This includes establishing testing labs for satellite hardware, integration facilities and perhaps a small satellite launch support center in partnership with national agencies.
- Nurture a pipeline of skilled talent in space science and engineering. The policy will support academic development through scholarships (funding students per year from Assam to pursue M.S./ Ph.D. in SpaceTech fields at top global universities) and local capacity building (courses, internships and a proposed Centre of Excellence). This will create a highly skilled workforce to sustain the industry.
- Encourage collaboration among academia, industry and government. The policy targets the entire ecosystem private companies (from large firms to startups), academic/ research institutes and public R&D organizations - fostering partnerships, joint R&D projects, and knowledge exchange. A culture of innovation and entrepreneurship in Space Tech will be cultivated through hackathons, challenges and incubation programs.
- Leverage space technology for the public good in Assam. By boosting downstream services (like geospatial data analytics, satellite communication, and even emerging areas like quantum-encrypted communications), the policy ensures that space tech development translates into solutions for agriculture, disaster management, environmental monitoring, connectivity and governance.
- **Quantitative Sectoral Targets:** Targeted 5-Year Measurable Milestones (2025–2030):
- Attract a cumulative private and institutional investment of ₹2,500 Crore in the SpaceTech and geospatial sectors.
- Foster and incubate at least 50 viable SpaceTech & DeepTech startups in Assam.
- Generate direct and indirect high-skilled employment for 5,000+ professionals.
- Successfully realise and deploy the ASSAMSAT constellation for comprehensive regional monitoring and governance.

[Strategic Addition / Policy Enhancement]: Incorporates quantifiable targets similar to Tamil Nadu's policy (which set ₹10,000 Cr / 10,000 jobs target) to enable measurable monitoring.

3. Scope and Focus Areas of SpaceTech

Assam's SpaceTech Policy covers all major domains of the space sector, ensuring an end-to-end development of capabilities. The focus areas include:

- **Satellite Assembly and Payload Manufacturing:** Support the assembly of small satellites and the manufacturing of satellite subsystems (structures, power systems, onboard computers) and sensors in Assam. Companies building Earth observation satellites, communication satellites, or scientific payloads will be encouraged to establish facilities in the state. This includes sensor development (imagers, radar, spectral sensors) and advanced electronics required for space missions.
- **Launch Vehicle Components and Support:** Although launch operations are primarily central, Assam aims to integrate into the launch supply chain. The policy will attract firms making launch vehicle components (propulsion systems, engine parts, avionics) and support testing infrastructure for rockets on a smaller scale. Additionally, if satellites are built in Assam, the government will assist with launch support (e.g. cost subsidies for launching those satellites).
- **Ground Stations and Downstream Data Services:** Enable development of ground segment facilities such as satellite tracking and control stations, data reception centers, and data processing hubs. Assam-based firms can set up ground station equipment manufacturing (antennas, receivers) and operate ground stations. In tandem, downstream data services - companies analysing satellite imagery, providing GIS mapping, IoT connectivity via satellite, etc. will be fostered.
- **Quantum Communications and Emerging Technologies:** The policy encourages R&D and startups in cutting-edge fields like quantum communication via satellites (for secure communications), space-based quantum key distribution, and other

emerging tech (optical communications, AI for space, space cybersecurity). Academic institutions and startups will be incentivised to undertake projects in quantum satellite communication and advanced sensor technology as part of this forward-looking approach.

- **SpaceTech Applications and Services:** Broader related fields such as satellite navigation services, precision timing, weather forecasting tools, and even downstream products like satellite-enabled fintech or agri-tech solutions come under the policy's purview. The aim is an ecosystem where companies don't only build space hardware but also create software and services that utilize space infrastructure. For instance, a startup using satellite data for an AI-driven crop advisory service would qualify for support.

- **Regional Governance Specialisation:** • **High-Priority Downstream Domain Solutions:** Focused institutional deployment for annual Brahmaputra riverine flood forecasting, 3D flood modeling, erosion mapping, tea garden health analytics, critical wildlife/forest corridor surveillance (Kaziranga & Manas), and secure satellite broadband connectivity for remote hill and border districts.

[Strategic Addition / Policy Enhancement]: Tailors space technology directly to Assam's specific geographical, environmental, and disaster management challenges.

4. Incentives and Support Framework

To attract investments and nurture growth, the Assam SpaceTech Policy 2025 offers a package of incentives. These include capital expenditure subsidies, innovation grants, launch cost assistance, tax reimbursement, patent reimbursements and infrastructure support. All incentives will be available to eligible units across the ecosystem from startups and MSMEs to large enterprises, academic spin-offs and public R&D centers with tailored criteria where applicable.

4.1. Capital Expenditure (CAPEX) Subsidies

4.1.1. **Manufacturing Units (Satellites, Launch Components & Sensors):** Eligible new units (or expansions) will receive a 30% capital subsidy on investments in plant and machinery, up to a limit of ₹5 crore per unit. The subsidy will be disbursed over 3 years based on the investment made.

4.1.2. **Testing and R&D Infrastructure:** Companies or institutes setting up testing labs (e.g. thermal-vacuum chambers, antenna test ranges) or R&D centers in Assam can avail a 50% subsidy on the cost of critical lab equipment, up to ₹1 crore per unit.

4.1.3. **Interest Subvention:** In addition to capital subsidy, the policy will offer an interest subsidy on loans taken for Space Tech projects (5% interest reimbursement for 5 years on term loans for approved capital investments).

- **Strategic Enhancement:** 4.1.4. **Mega and Strategic Anchor Project Package:** For major investments exceeding ₹100 Crore or anchor OEM facilities creating over 200 high-skilled technical jobs, the Government of Assam through the High-Level Steering Committee shall offer a customized incentive package including flexible capital subsidies, bespoke land allocation, and customized power tariff terms.

[Strategic Addition / Policy Enhancement]: Prevents losing large OEMs to Gujarat or Tamil Nadu by providing a structured mega-investment clause.

4.2. Prototyping and R&D Support

4.2.1. **Seed Grants for Startups:** An 'Assam Space Innovation Seed Grant' program will offer grants up to ₹25 lakh for early-stage startups developing SpaceTech solutions (e.g. a new sensor, nanosatellite, or downstream application). The grant will be disbursed in phases (proof-of-concept, prototype, product) and requires the startup to be registered in Assam and incubated or validated by a recognised incubator or technical institute.

4.2.2. **Prototype Development Fund:** Beyond the seed stage, companies (startups or MSMEs) can apply for prototyping support a grant covering up to 50% of prototype development costs, capped at ₹50 lakh per project. This could fund

material costs, testing expenses, and design work to build a Minimum Viable Product in areas like satellite subsystems, ground sensors or application software.

4.2.3. R&D Grants to Academia: Academic and research institutions in Assam (e.g. IIT Guwahati, Assam Engineering College, Tezpur University) will be eligible for R&D project grants in SpaceTech fields. The government will earmark funds of ₹10 crore over 5 years for competitive research proposals in collaboration with industry or ISRO. Each selected project could get a grant of upto ₹50 lakh for equipment, fellowships and operational expenses.

• **Venture Capital Alignment:** 4.2.4. Equity & Angel Co-Investment Support: Setting up an 'Assam SpaceTech Venture Window' under the Assam Startup Policy/Venture Fund, offering matching equity co-investments up to ₹1 Crore for startups raising institutional venture rounds from IN-SPACe Seed Fund, iDEX, or recognized aerospace VCs.

[Strategic Addition / Policy Enhancement]: Bridges the gap between grant funding and commercial scale-up, mirroring Tamil Nadu's dedicated SpaceTech Fund.

4.3. Launch Support

4.3.1. Launch Cost Subsidy: For satellites developed in Assam, the government will reimburse 25% of the launch cost, up to ₹5 crore per launch. Whether the satellite is launched via ISRO's PSLV or a private rocket, the Assam government's support will reduce the effective cost to the developer.

4.3.2. Pre-Launch Testing and Integration Support: The policy will also facilitate access to launch integration facilities. Through collaboration with ISRO/IN-SPACe, Assam-based satellite teams can use national test facilities (like vibration testing, thermal tests) at a 25% subsidised 'pay-per-use' fee. In the future, as local facilities develop, similar support will apply for any state-run testing centre.

4.3.3. Launch Logistics and Insurance: As part of launch support, companies can get a grant for launch logistics (transporting the satellite to the launch site, etc.) up to ₹10 lakh. Additionally, the state will provide 50% subsidy on premium for launch insurance (which covers the satellite in case of launch failure), encouraging prudent risk management by startups.

4.4. Intellectual Property (IP) and Quality Certification

4.4.1. Patent Filing Reimbursement: Any Assam-based entity (startup, company, or institute) filing a patent in areas of SpaceTech is eligible for 50% reimbursement of the costs associated with patent filing, examination and attorney fees, up to ₹50 lakh per Indian patent. For international patents, considering higher costs, a similar 50% reimbursement up to ₹1 crore per patent will be provided.

4.4.2. IP Creation Grants: For projects that generate significant IP (e.g. design of a new propulsion system or a novel quantum communication protocol), the state shall award an innovation support a one-time grant of ₹25 lakhs for successful development of patentable technology, subject to a review by an expert committee.

4.4.3. Open Innovation Bonuses: To encourage open-source contributions and standards (important in downstream data services and software), the policy will recognise teams that develop open-source tools or achieve national recognition (e.g. winning ISRO or IN-SPACe innovation contests) with cash awards or matching grants.

• **Quality Certification Incentive:** 4.4.4. Mandatory Quality & Space-Grade Certification Subsidy: 50% reimbursement of the total expenditure incurred in obtaining aerospace/space standard certifications (AS9100, ISO/IEC aerospace standards, ISRO PAS/PAX compliance, and BIS certifications), subject to a ceiling of ₹50 Lakh per unit.

[Strategic Addition / Policy Enhancement]: Crucial requirement benchmarked from Tamil Nadu Space Policy to ensure local MSMEs qualify as certified vendors for ISRO and global OEMs.

4.5. Infrastructure and Industrial Space Support

4.5.1. Subsidised Industrial Land: Dedicated land parcels will be earmarked for Space Tech units. Qualified projects setting up manufacturing or research facilities will get land at 50% of prevailing market rate. In practice, the Assam government will bear half the cost of land or provide land at concessional lease rates.

4.5.2. SpaceTech Industrial Park & Plug-and-Play Sheds: The government will establish a SpaceTech Industrial Park in Assam, in collaboration with IN-SPACe/Department of Space. This park will provide ready-built factories and labs for rent at subsidised rates. Units can lease these plug-and-play sheds with an initial rental subsidy of 75% for first 3 years and 50% for next 2 years. The park will also house common facilities like clean rooms, testing equipment and a small satellite integration center that all tenants can use. The target is to have this park operational within 5 years.

4.5.3. Incubation and Co-working Space: For SpaceTech startups and innovators, a Space Tech Incubator will be set up (possibly at IIT Guwahati or ASTU campus) offering free or nominal-cost co-working space for the first 1-2 years of operation. The incubator will provide access to labs, mentorship and facilitation with ISRO/IN-SPACe. The policy covers the operational costs so that selected startups can use these facilities rent-free, paying only a token maintenance fee.

4.5.4. Utilities and Other Infrastructure Support: SpaceTech units will enjoy additional subsidies on utilities: Power tariff rebate of ₹3 per unit and 100% electricity duty exemption for 5 years. Also, 100% exemption on stamp duty and registration fees for land/lease deeds for eligible projects will be granted. High-bandwidth internet connectivity and other needed infrastructure will be provisioned in collaboration with IT department to ensure the Space Tech hub has world-class facilities.

4.6. Other Fiscal Incentives (Taxes & Subsidies)

4.6.1. State GST Reimbursement: Eligible SpaceTech manufacturing units (hardware or software products) will receive 100% reimbursement of State GST paid for a period of 10 years (or up to an amount equivalent to 100% of their fixed capital investment).

• **Employment & Payroll Incentive:** 4.6.2. Employment Generation & Training Subsidy: A specialized training subsidy of ₹10,000 per month per employee for 12 months for technical personnel domiciled in Assam, plus a 20% payroll subsidy for 3 years for units establishing Global Capability Centres (GCCs) or Geospatial Analytics hubs in Assam employing >25 local engineers.

[Strategic Addition / Policy Enhancement]: Benchmarked directly from Tamil Nadu's successful service sector incentive model to attract high-value geospatial data companies.

5. Academic and Talent Development Initiatives

5.1. SpaceTech Scholars Program: Every year, 5 students from Assam will be sponsored to pursue Master's or Ph.D. programs in SpaceTech-related fields (aerospace engineering, satellite communications, astrophysics, remote sensing, etc.) at top global universities. The policy will fund tuition and living expenses up to ₹50 lakh per student. Over 5 years, 25 world-class experts would be nurtured through this program, creating a talent pool that can anchor advanced research and industrial projects in Assam.

5.2. Chair Professorships and Curriculum Development: The government will fund 'SpaceTech Chair' professorships at leading institutions in Assam (like IIT Guwahati) to attract or retain distinguished faculty in space sciences and engineering. Grants will be provided to universities to develop specialised curricula, labs, and even new degree programs focused on space technology (e.g. satellite engineering or space applications), ensuring local students can train in these fields without leaving the state.

5.3. Skill Centers and Workshops: In partnership with ISRO and industry, short-term training programs will be offered. For instance, an annual 'SpaceTech Bootcamp' for engineering graduates and entrepreneurs will be conducted, covering satellite design, coding for space applications, GIS analysis, etc. The state will also tie up with national institutes (like

ISRO's Indian Institute of Remote Sensing and North-Eastern Space Applications Centre) to offer certificate courses to Assamese students and government officials, building capacity in using space technology for local needs.

5.4. Student Projects and Competitions: The policy sets aside a small fund for sponsoring student projects (at college level) related to space such as building student satellites or CanSats, participating in national competitions, etc. Furthermore, state-level SpaceTech innovation challenges/hackathons will be held annually with attractive prize money (e.g. 'Assam Space Challenge') to stimulate interest among youth and incubate new ideas.

6. Implementation Mechanism and Governance

6.1. Nodal Agency and Policy Cell: The Department of Science & Technology (DST), Govt. of Assam will be the nodal department for this policy. A dedicated Space Tech Policy Cell will be created under DST to act as a single-window facilitator for all Space Tech-related initiatives. This cell will handle promotion, applications for incentives, coordination with other departments, and act as the interface with industry and academia. It will maintain an online portal where companies can apply for benefits and track approvals.

6.2. High-Level Steering Committee: A governing body chaired by Chief Secretary will be constituted to oversee policy rollout. This Steering Committee will include representatives from key state departments (DST, ICPE, Finance, IT, Education), central agencies (one nominee each from ISRO/Department of Space and IN-SPACe), and domain experts. The committee will meet quarterly to review progress, approve major incentive disbursements, and resolve inter-departmental issues.

6.3. Coordination with Industry Bodies: The DST will work closely with industry associations (FICCI, CII, local tech startup hubs) to promote the policy. A Space Tech Advisory Council may be formed with members from prominent space startups, established defense/aerospace firms, and academia to provide feedback and suggest course corrections.

• **Technical Appraisal Governance (Benchmarked from Gujarat):** 6.4. Technical Advisory Committee (TAC): Constituting an expert Technical Advisory Committee under the Director, ASSAC / Special Secretary (DST) comprising representatives from ISRO-SAC, IN-SPACe, NESAC, IIT Guwahati, and Industry Experts to technically evaluate and appraise all proposals prior to submission to the High-Level Steering Committee for incentive sanction.

[Strategic Addition / Policy Enhancement]: Adopts Gujarat's highly structured Technical Advisory Committee (TAC) model for rigorous vetting of high-tech space proposals.

7. Budget Outlay and Financial Planning (2025–2030)

Government of Assam is earmarking ₹200 crore over five years (2025-2030) to fund the Space Tech Policy initiatives. This budget will cover all fiscal incentives, infrastructure creation, and program expenses.

- **Incentive Fund (₹120 Cr):** Allocated for direct fiscal incentives (capital subsidies, SGST refunds, power tariff support, etc.) and disbursed on a first-come, first-served basis to eligible projects. Within this, at least ₹50 Cr is reserved for CAPEX subsidies, ₹20 Cr for launch support reimbursements, ₹10 Cr for patent/IP support, and the rest for tax, power, and other subsidies.
- **Startup & R&D Fund (₹30 Cr):** Dedicated pool for seed grants, prototype grants, and R&D project funding. For example, ₹15 Cr for startup seed/prototype grants (which could support ~30-40 startups over 5 years), and ₹15 Cr for academic R&D grants and innovation challenges. This fund ensures innovation incentives are well financed.
- **Infrastructure Development (₹40 Cr):** To be invested in setting up the Space Tech Park, common facility centers, and the incubator. This includes spending on land development, utilities, and procurement of testing equipment that will be housed in common facilities. (Additional funding or land contribution may come from central agencies like IN-SPACe or AIDC for the park; the state's ₹40 Cr will be its share to kickstart these projects).
- **Human Capital Programs (₹10 Cr):** To finance the SpaceTech Scholars program (scholarships for 25 students over 5 years could total ~₹7-8 Cr) and local skill development initiatives (bootcamps, curriculum development grants etc.).

8. Higher Authorities Consultation & Inter-Departmental Feedback Matrix

This matrix is formulated for circulating the Draft Assam SpaceTech Policy 2025 to Senior Leadership, Administrative Departments, and Statutory Stakeholders to record official suggestions, concurrence, and modifications prior to final Cabinet submission.

Stakeholder / Authority	Key Policy Clause for Review	Specific Issue / Strategic Query	Recorded Views / Feedback / Concurrence
Chief Secretary, Govt. of Assam (High-Level Steering Committee Chair)	Overall Governance, Inter-Departmental Coordination, Time-bound Single Window Clearance (Sec 6)	Approval of composition of Steering Committee; mandate 30-day fast-track clearance across line departments.	☐ Approved as proposed ☐ Modifications suggested: Sign: _____ Date: _____
Finance Department, Govt. of Assam	Budget Outlay of ₹200 Cr over 5 Years & 100% SGST Reimbursement for 10 Yrs (Sec 4.1, 4.6, 7)	Fiscal concurrence for ₹200 Cr outlay under Demand Head and mechanism for SGST reimbursement ceiling vs FCI.	☐ Concurrence granted ☐ Observations / Conditions: Sign: _____ Date: _____
Industries, Commerce & Public Enterprises (ICPE) / AIDC	50% Land Cost Concession & SpaceTech Industrial Park Development (Sec 4.5)	Identification of 100-acre land parcel near Guwahati / Jagiroad; model for PPP development with IN-SPACe.	☐ Land parcels identified ☐ Observations: Sign: _____ Date: _____
Information Technology Department / AMTRON	Downstream Geospatial Services, High-bandwidth Connectivity & Co-working space (Sec 3, 4.5, 4.6)	Integration of SpaceTech data hub with State Data Centre; broadband provisioning for Space Park.	☐ Concurred / Integrated ☐ Observations: Sign: _____ Date: _____
Department of Power / APDCL	₹3/Unit Power Tariff Rebate & 100% Electricity Duty Exemption for 5 Yrs (Sec 4.5.4)	Tariff subsidy accounting and dedicated uninterrupted power feeder lines for Space Park.	☐ Concurred ☐ Observations: Sign: _____ Date: _____
Revenue & Disaster Management Department	Mandatory Adoption of Space Tech for Flood / Disaster Governance (Sec 3, 4)	MoU with ASSAC for real-time flood inundation mapping and utilizing ASSAMSAT data feeds.	☐ Concurred ☐ Observations: Sign: _____ Date: _____
IN-SPACe & ISRO / NESAC	Pre-Launch Testing Facility Subsidy, Center of Excellence, Launch Approvals (Sec 4.3, 6)	Technical appraisal framework, pay-per-use testing access, and institutional support for Space Park.	☐ Institutional support confirmed ☐ Suggestions: Sign: _____ Date: _____

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Overview of Generated Documents

1. Comparative Analysis & Benchmarking Matrix

A cross-comparative table evaluating **Gujarat, Tamil Nadu, and Assam** across **13 core policy dimensions**:

- **Policy Status & Nodal Architecture:** Gujarat (DST / GSEM; SLEC + TAC appraisal); Tamil Nadu (Industries Dept. / Guidance TN + TIDCO + SIPCOT); Assam (DST / ASSAC; dedicated SpaceTech Policy Cell & Steering Committee).
- **Core Strengths / Anchors:** Gujarat (ISRO-SAC, IN-SPACE HQ); Tamil Nadu (Kulasekarapattinam Spaceport, IPRC Mahendragiri, 250+ space vendors); Assam (ASSAMSAT constellation, IIT Guwahati CoE, regional disaster analytics gateway).
- **Financial & Capital Incentives:** CAPEX subsidies, interest subvention, launch cost assistance (25% up to ₹5 Cr), patent reimbursements, and fiscal rebates.
- **Infrastructure & Ecosystem:** Space Manufacturing Parks, plug-and-play testing facilities, incubation support, and academic talent pipelines.

2. Enhanced Draft Assam SpaceTech Policy 2025–2030

Structured for appraisal and finalization by higher authorities:

- **Visual Font Distinction Legend:**
 - **Base Draft Policy Text:** Formatted in standard **Regular Calibri (Black)**.
 - **Proposed Strategic Additions & Enhancements:** Formatted in **Bold/Regular Arial (Deep Blue)** with explicit strategic rationales.
- **Key Proposed Enhancements Included:**
 1. *National & Regional Mandate Alignment (ISP 2023 / NER gateway).*
 2. *Measurable 5-Year Sectoral Targets (₹2,500 Cr investment, 50 startups, 5,000 jobs, ASSAMSAT deployment).*
 3. *Assam-Specific Downstream Focus (Brahmaputra flood/erosion mapping, tea sector, wildlife corridors).*
 4. *Mega / Strategic Anchor Project Incentive Clause for >₹100 Cr investments.*
 5. *Assam SpaceTech Venture Window (matching equity co-investment).*
 6. *Aerospace & Space Quality Certification Reimbursement (AS9100, ISRO PAS/PAX compliance).*
 7. *Service Sector & GCC Employment / Training Subsidies.*
 8. *Technical Advisory Committee (TAC) Institutional Mechanism (benchmarked from Gujarat).*
- **Section 8 — Higher Authorities Feedback & Consultation Matrix:**

A 4-column sign-off matrix tailored for inter-departmental circulation to:

- *Chief Secretary (Steering Committee Chair)*

- *Finance Department*
- *Industries, Commerce & Public Enterprises (ICPE) / AIDC*
- *Information Technology Department / AMTRON*
- *Power Department / APDCL*
- *Revenue & Disaster Management Department*
- *IN-SPACe & ISRO / NESAC*